## the opposable mind by roger I martin

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Introduction

The theory of integrative thinking

Jack Welsh

**Creating Great Choices** 

Methodology of Thinking

Best Practices vs Worst Practices

**Business Philosophy** 

**Biggest Surprise** 

Kids Can Do This

Making Tradeoffs

Different Ideas Still Have Value

A Clever Solution

Bethodology

**Second Nature** 

**Under Pressure** 

**Switching Tracks** 

Daily News Diet

Integrative Thinking

Mutually Exclusive Choices

Dont live in the abstraction

How to Have an Opposable Mind - How to Have an Opposable Mind by LeadershipLifestyles 1,200

views 11 years ago 4 minutes, 58 seconds - This episode's content comes to us from the book **The Opposable Mind by Roger Martin**,. Check out the book and his personal site ...

What Does an Opposable Mind Mean

Stance on the World

Stances about Our Self

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Most strategic planning has nothing to do with strategy.

So what is a strategy?

Why do leaders so often focus on planning?

Let's see a real-world example of strategy beating planning.

How do I avoid the "planning trap"?

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What Might You Do Differently

Think about Where To Play and How To Win Together

Creating a Strategy

Define the Opposable Mind

What Do I Like about Free Software

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Guide to Superior Management Effectiveness

Parting Words

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To many people, strategy is a mystery.

Strategy does not start with a focus on profit.

It's about creating value.

There's a simple tool to help visualize the value you create: the value stick.

What is willingness-to-pay? What is willingness-to-sell?

Remind me: Where does profit come in again?

How do I raise willingness-to-pay? And how do I lower willingness-to-sell?

Real world example: Best Buy's dramatic turnaround

Roger Martin - Playing to Win - Roger Martin - Playing to Win by Redbellyblack 11,826 views 10 months ago 1 hour, 55 minutes

The Selling Well EP 54 - A New Way To Think with Roger Martin - The Selling Well EP 54 - A New Way To Think with Roger Martin by The Selling Well 2,370 views 1 year ago 1 hour, 9 minutes - Description: **Roger Martin**, is a Professor Emeritus and former Dean at the University of Toronto's Rotman School of Management.

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Intro

How You Should Read

How To Organize What You Read

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What Is Your Winning Aspiration Where Are You Going To Win

First Product

Reverse Engineering

Language Systems

Reliability versus Validity

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What is cumulative advantage, and why is it important?

Just how fragile is this cumulative advantage?

Example: Tide laundry detergent forfeits its cumulative advantage.

Instagram redesigns a familiar icon. Why?

So, should brands never do anything new?

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Introduction

Goal of this book

What is strategy

Five choices

The answer

Winning aspiration

Where to play

Innovation capability

Management systems

Strategy is not linear

Revisiting winning aspiration

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The Cookie Monster

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Lessons From Your Mother

Fundamentals of the Education System

What's Wrong with Business Education

Integrative Thinking

4 Steps to Integrative Thinking

Limitations to Integrative Thinking

MBA Model Silos

Blind Spots of Managing People

Overuse of Science and Analysis

Preparing for Multiple Outcomes

The Agency Problem

Skin in the Game

Commonalities Between Successful Leaders

Develop Courage in the Face of Fear

Commonalities in Failings of Leaders

Good vs. Bad Strategy

Advantageous Divergence

The Hardest Skill to Transfer When Decision Making

How do you Want to be Remembered?

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Roger L. Martin CM (born 4 August 1956) is the former Dean of the Rotman School of Management at the University of Toronto from 1998 to 2013 and an author... 11 KB (1,063 words) - 11:49, 30 July 2023

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theatre actor. He is best known for the Scottish sketch show Burnistoun and as Roger Wakefield MacKenzie in the Starz drama Outlander. Richard Rankin... 37 KB (2,853 words) - 06:52, 16 January 2024

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